21st CCLC programs were originally designed to build a sustainable model for future programming. This can include internal and external partnerships that will collaborate to provide youth and families in their community’s opportunities beyond the duration of the 21st CCLC grant funding.

The Arizona field has described sustainability as the ability to continue practices, projects or activities because structures and systems have been built during the course of the 21st CCLC program to:

- secure resources/knowledge base to continue services
- connect with stakeholders
- create mutually beneficial relationships
- showcase quality programs and services

**Sustainability Planning can**

- Determine which program activities should continue
- Connect the operating costs of those activities to a funding strategy
- Bring together data, resources, and strategies to guide your efforts as you progress

**Authorized under Title IV, Part B, of the Elementary and Secondary Education Act (ESEA),**

Sec.4204 (b) APPLICATION (2) CONTENTS (K) a description of preliminary plan for how the community learning center will continue after funding under this part ends.

Georgia Health Policy Center
Bringing the Future into Focus, 2011
### Description
- Practices
- Efficiency
- Determine action
- Implement high-quality, high impact programming
- Increased capacity in local systems

### Policy
- Climate and culture
- Advocacy
- New policies to sustain impact

### Economic
- Funding
- Investment
- In-Kind

### Knowledge
- Shift in attitude & behavior
- Provide relevant professional development
- Gap Analysis
- Improved service
- Change in knowledge attitude & behavior

### Collaboration
- Internal/External Partnership
- On-going impact
- Sustainability Plan

<table>
<thead>
<tr>
<th>Examples/Practices</th>
<th>Capacity</th>
<th>Policy</th>
<th>Economic</th>
<th>Knowledge</th>
<th>Collaboration</th>
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<tbody>
<tr>
<td>✓ Participant Verification form</td>
<td>✓ Participant Verification form</td>
<td>✓ Braided funding with internal/external partnerships</td>
<td>✓ Program staff &amp; leader training</td>
<td>✓ Participant Verification form</td>
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<tr>
<td>✓ Afterschool Meal Options</td>
<td>✓ Sustainability Plan</td>
<td>✓ Secure private funding through foundations, corporations, individuals</td>
<td>✓ Az 21st CCLC PD</td>
<td>✓ Local &amp; public resources</td>
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<tr>
<td>✓ Transportation Continuity</td>
<td>✓ Safety Plan</td>
<td>✓ Educating school day staff &amp; community on sustainability efforts</td>
<td>✓ State and National 21st CCLC PD</td>
<td>✓ Advisory team</td>
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<tr>
<td>✓ Reflection</td>
<td>✓ LEA</td>
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<td>✓ Educating school day staff &amp; community on sustainability efforts</td>
<td>✓ Surveys of students, staff, family, &amp; community</td>
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<td>✓ Continuous improvement</td>
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</table>

Please reference your original 21st CCLC application for your sites’ sustainability plan.